

INTERNATIONAL PUBLIC TENDER No. 001/2026

**INTERNATIONAL PUBLIC TENDER FOR THE ADMINISTRATIVE CONCESSION FOR
THE RENOVATION, CONSERVATION, MAINTENANCE, MANAGEMENT, AND
OPERATION OF NON-PEDAGOGICAL SERVICES IN 95 (NINETY-FIVE) PUBLIC
EDUCATIONAL UNITS OF THE STATE OF MINAS GERAIS**

EXHIBIT I

GLOSSARY

INTRODUCTION

1.1. For all purposes of the **TENDER NOTICE**, the **AGREEMENT**, and the **EXHIBITS**, unless expressly provided otherwise, the terms, phrases, and expressions listed below, when used and written in capital letters, shall be understood and interpreted in accordance with the meanings set forth herein, and may be used either in the singular or plural form, without any change in meaning.

FINAL ACCEPTANCE	A formal act issued by the GRANTING AUTHORITY, after the lapse of a period of 6 (six) months as of the date of the PROVISIONAL ACCEPTANCE of the respective EDUCATIONAL UNIT, certifying the final receipt of the works of the Educational Unit, carried out in accordance with the REQUIREMENTS PROGRAM and any necessary corrections indicated in the PROVISIONAL ACCEPTANCE.
PROVISIONAL ACCEPTANCE	A formal act issued by the GRANTING AUTHORITY to evidence the completion of the works of the respective EDUCATIONAL UNIT and to certify the completion of the interventions set forth in the REQUIREMENTS PROGRAM, thereby placing the infrastructure at the disposal of the GRANTING AUTHORITY for the regular provision of PEDAGOGICAL SERVICES, regardless of any outstanding corrective work, which shall be carried out by the CONCESSIONAIRE as a condition for the issuance of the corresponding FINAL ACCEPTANCE.
AWARD	A formal act by which the GRANTING AUTHORITY confers upon the AWARDEE the right to enter into the AGREEMENT relating to the ADMINISTRATIVE CONCESSION.
AWARDEE	The WINNING TENDERER to whom the subject matter of the TENDER has been awarded, and which shall incorporate the SPECIAL PURPOSE ENTITY (SPE), in accordance with the applicable law and the TENDER NOTICE.
PUBLIC ADMINISTRATION	Bodies or entities of the direct and indirect administration of the federal, state, Federal District, and municipal levels.
FIDUCIARY AGENT	The “Banco do Brasil S/A”, responsible for the administration of the fiduciary system of accounts established under the AGREEMENT and EXHIBIT H – DRAFT ACCOUNT MANAGEMENT AGREEMENT, with authority to carry out all transfers of funds and payments related to the PUBLIC GUARANTEE.

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EXPANSIONS	The physical addition of new classrooms to the EDUCATIONAL UNITS, resulting in an increase in the total built-up area.
EXHIBITS	A set of documents supplementary to the contents of the TENDER NOTICE and the AGREEMENT, as listed in the TENDER NOTICE and the AGREEMENT, and which form an integral part thereof.
APPENDIX	A document supplementary to the textual elements of the respective EXHIBIT.
CONCESSION AREA	The aggregate areas of all EDUCATIONAL UNITS granted for the performance of the AGREEMENT, as set forth in EXHIBIT D – LIST OF UNITS AND DESCRIPTIVE MEMORANDUM.
TECHNOLOGICAL CURRENCY or TECHNOLOGICAL UPDATE	The standard of technological development applicable to the SERVICES, equipment, systems, infrastructure, and utilities subject to the CONCESSION, in compliance with the PERFORMANCE INDICATORS and the guidelines set forth in EXHIBIT C – FURNITURE AND EQUIPMENT SPECIFICATIONS and EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS, and which are permanently updated throughout the CONCESSION TERM so as to keep pace with technological evolution, particularly with respect to systems integration and information sharing, interoperability, cybersecurity, productivity, the safety of the EDUCATIONAL UNITS and the environmental sustainability of the equipment, thereby ensuring the proper functioning and continuous improvement of the SERVICES subject to the CONCESSION.
NOTICE OF INFRACTION	A document setting forth the application of contractual or regulatory penalties resulting from irregularities identified during inspections carried out in the CONCESSION AREA, pursuant to the AGREEMENT and its EXHIBITS, especially EXHIBIT I – PENALTIES.
B3	“B3 S.A. – Brasil, Bolsa, Balcão”, located in the Municipality of São Paulo, State of São Paulo, at Rua XV de Novembro, No. 275, Historic Center, São Paulo, State of São Paulo, Brazil, responsible for the provision of specialized technical advisory services and operational support related to the procedures necessary for the conduct of the tender.
REVERSIBLE ASSETS	Public assets linked to and allocated to the subject matter of the CONCESSION, which are essential to the provision of the SERVICES, and which shall be designed, constructed, procured and/or installed by the CONCESSIONAIRE, and shall revert to the GRANTING AUTHORITY upon termination of the AGREEMENT, so as to ensure the continuity of the provision of the services. Such assets include: (i) the SITE and the buildings of the EDUCATIONAL UNITS listed in EXHIBIT D – LIST OF UNITS AND DESCRIPTIVE MEMORANDUM, together with all improvements and any EXPANSIONS resulting from the works carried out under the

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	CONCESSION; (ii) the equipment (machines, apparatuses, accessories, devices, spare components, electronic and computer systems, etc.) and furniture, listed, for reference purposes, in EXHIBIT C – FURNITURE AND EQUIPMENT SPECIFICATIONS to the AGREEMENT, which are effectively acquired and installed by the CONCESSIONAIRE; and (iii) all assets, in general, transferred to the CONCESSIONAIRE, directly related to the provision of the SERVICES, as described in the INVENTORY OF REVERSIBLE ASSETS.
BNDES	The National Bank for Economic and Social Development (“Banco Nacional de Desenvolvimento Econômico e Social”), a federal public company affiliated with the Ministry of Development, Industry, Trade and Services.
BONUS FOR EXCEPTIONAL PERFORMANCE (BDE)	A bonus that may be paid by the GRANTING AUTHORITY to the CONCESSIONAIRE upon satisfaction of conditions related both to operational and infrastructural performance and to learning outcomes and student retention in the EDUCATIONAL UNITS, in accordance with APPENDIX I – BONUS FOR EXCEPTIONAL PERFORMANCE of EXHIBIT E.
FORTUITOUS EVENT	External, unforeseeable, and unavoidable events arising from human acts that adversely affect the performance of the AGREEMENT, including, but not limited to, acts of war, hostilities, acts of vandalism, invasion, and terrorism.
RELOCATION SCENARIO	A classification assigned to a specific group of SCHOOL UNITS based on the location where classes will be held during the execution of renovation works, as detailed in the AGREEMENT, EXHIBIT D – LIST OF UNITS AND DESCRIPTIVE MEMORANDUM, and EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS, as illustrated in the flowcharts set forth in APPENDIX IV – FLOWCHART OF THE PHASES AND STAGES OF THE CONCESSION.
RELOCATION SCENARIO TO A SHARED TEMPORARY STRUCTURE	A classification assigned to the specific group of SCHOOL UNITS whose students shall be transferred, during the execution of renovation works, to a TEMPORARY STRUCTURE to be used by more than one SCHOOL UNIT.
RELOCATION SCENARIO TO A DEDICATED TEMPORARY STRUCTURE	A classification assigned to the specific group of SCHOOL UNITS whose students shall be transferred, during the execution of renovation works, to a TEMPORARY STRUCTURE to be used exclusively by a single SCHOOL UNIT.
RELOCATION SCENARIO TO A PARTIAL TEMPORARY STRUCTURE	A classification assigned to the specific group of SCHOOL UNITS whose students shall be transferred, during the execution of renovation works, in stages, to a PARTIAL TEMPORARY STRUCTURE, with capacity limited to certain classrooms only, to be used exclusively by a single SCHOOL UNIT.

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INTERNAL RELOCATION SCENARIO	A classification assigned to the group of SCHOOL UNITS whose students shall be relocated, during the execution of renovation works, to other classrooms or areas within the same SCHOOL UNIT undergoing renovation.
CERTIFICATE OF APPROVAL (CA)	A document issued by the Military Fire Department of the State of Minas Gerais (“Corpo de Bombeiros Militar do Estado de Minas Gerais – CBMMG”) certifying that the buildings and risk areas in compliance with applicable requirements, upon verification of compliance with the required fire and panic safety measures.
CGPPP	The Public-Private Partnerships Management Committee of the State of Minas Gerais (“Comitê Gestor de Parcerias Público-Privadas – CGPPP do Estado de Minas Gerais), established by State Decree No. 48,670/2023 (or any legislation that may replace it).
CODEMGE	The Minas Gerais Development Company (“Companhia de Desenvolvimento de Minas Gerais – CODEMGE”), a mixed-capital company affiliated with the State of Minas Gerais.
ASSOCIATE	A company over which the investor exercises significant influence, pursuant to Article 243, paragraphs 1, 4, and 5, of Federal Law No. 6,404/1976.
TENDER COMMITTEE	A collegiate body of public officials appointed by the GRANTING AUTHORITY to conduct, evaluate and adjudicate the TENDER, vested with the prerogatives assigned to it under the TENDER NOTICE and the applicable law.
INSTITUTIONAL GOVERNANCE COMMITTEE	A body established by the PARTIES, as a CONDITION OF EFFECTIVENESS of the AGREEMENT, responsible for monitoring the performance of the entire AGREEMENT, from the beginning of the CONCESSION TERM until the completion of the operation of the last EDUCATIONAL UNIT, in accordance with the provisions of EXHIBIT B – SERVICES SPECIFICATIONS.
DISPUTE RESOLUTION COMMITTEE	A body whose establishment may be convened by either of the PARTIES, for the purpose of resolving any technical or economic and financial disputes related to the AGREEMENT.
SCHOOL COMMUNITY or EDUCATIONAL COMMUNITY	The group consisting of the children and adolescents enrolled in the respective EDUCATIONAL UNITS and their parents and/or legal guardians, as well as teachers, staff, and other public servants and agents of the GRANTING AUTHORITY assigned to the EDUCATIONAL UNITS.
ADMINISTRATIVE CONCESSION or CONCESSION	The legal relationship formed by the delegation of the activities constituting the subject matter of the AGREEMENT entered into between the GRANTING AUTHORITY and the CONCESSIONAIRE, under the terms, time periods, and conditions set forth in the AGREEMENT and the EXHIBITS.

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CONCESSIONAIRE or CONTRACTOR	The SPECIAL PURPOSE ENTITY incorporated by the AWARDEE, which enters into the AGREEMENT with the GRANTING AUTHORITY for the sole purpose of performing the subject matter of the AGREEMENT.
INTERNATIONAL PUBLIC TENDER	The bidding procedure provided for in item II of Article 28 in conjunction with Article 29 of Federal Law No. 14,133/2021, which shall govern the TENDER.
QUALIFICATION CONDITIONS	Documents and corresponding requirements related to Legal Qualification, Tax and Labor Compliance, Technical Qualification, and Economic and Financial Qualification, required to be submitted by participants in the TENDER.
CONDITIONS OF EFFECTIVENESS	Events whose joint fulfillment is required for the issuance of the ORDER TO COMMENCE THE AGREEMENT to be issued and, consequently, for the CONCESSION TERM to begin.
CONSORTIUM	An association of companies, financial institutions, funds, or entities formed for the purpose of participating in the TENDER and which, if declared the winner, shall incorporate a SPECIAL PURPOSE ENTITY (SPE), in accordance with Brazilian law.
SUBCONTRACTED CONSTRUCTION COMPANY	A construction or renovation company declared by any TENDERER as a future subcontractor of the SPE, which provides an experience certificate related to the execution of construction or renovation works, as required under item 14.12.3 of the TENDER NOTICE, for purposes of the technical qualification of the respective TENDERER, in accordance with the requirements and deadlines established in the TENDER NOTICE.
CONCESSIONAIRE'S OPERATING ACCOUNT	A bank account in the name of the CONCESSIONAIRE, opened with the FIDUCIARY AGENT and to be maintained throughout the CONCESSION TERM or until full settlement of all obligations under the AGREEMENT, whichever occurs later, for the purpose of centralizing the receipt of all payments to which it is entitled under the AGREEMENT, particularly the MONTHLY AVAILABILITY PAYMENT, as well as other amounts provided for in the AGREEMENT, under the conditions set forth in the AGREEMENT and EXHIBIT H – DRAFT ACCOUNT MANAGEMENT AGREEMENT.
FPE ACCOUNT	A bank account in the name of the GRANTING AUTHORITY, opened with the FIDUCIARY AGENT, for the receipt and management of all funds of the Minas Gerais State Participation Fund (“Fundo de Participação do Estado de Minas Gerais – FPE”), in accordance with Article 159, “a”, of the Brazilian Federal Constitution, Complementary Law No. 62/1989, Article 92 of the National Tax Code, and other regulatory acts applicable to the FPE.

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ESCROW ACCOUNT	A bank account in the name of the GRANTING AUTHORITY, with movements restricted to the control of the FIDUCIARY AGENT, to be maintained throughout the CONCESSION TERM or until full settlement of the AGREEMENT, for the specific purpose of holding the MINIMUM BALANCE of the PUBLIC GUARANTEE intended to cover any default of the pecuniary obligations assumed by the GRANTING AUTHORITY under the AGREEMENT, under the conditions set forth in the AGREEMENT and EXHIBIT H – DRAFT ACCOUNT MANAGEMENT AGREEMENT.
MONTHLY AVAILABILITY PAYMENT	Payment owed by the GRANTING AUTHORITY to the CONCESSIONAIRE for the performance of the AGREEMENT.
MAXIMUM MONTHLY AVAILABILITY PAYMENT	The maximum payment that may be paid on a monthly basis by the GRANTING AUTHORITY to the CONCESSIONAIRE in consideration for the performance of the AGREEMENT, as defined in the ECONOMIC PROPOSAL submitted by the WINNING TENDERER, assuming full compliance with the PERFORMANCE INDICATORS established in the AGREEMENT.
EFFECTIVE MONTHLY AVAILABILITY PAYMENT	The payment made by the GRANTING AUTHORITY to the CONCESSIONAIRE during the PAYMENT QUARTER, pursuant to the ASSESSMENT REPORT prepared by the INDEPENDENT VERIFIER during the ASSESSMENT QUARTER, in accordance with the calculation methodology set forth in EXHIBIT F – PAYMENT MECHANISM and the provisions of EXHIBIT E – PERFORMANCE INDICATORS.
ACCOUNT MANAGEMENT AGREEMENT	The ancillary contractual instrument to the ADMINISTRATIVE CONCESSION that sets forth the rules, procedures, rights, and obligations related to the PUBLIC GUARANTEE and the fiduciary account management system intended to ensure the payment of the MONTHLY AVAILABILITY PAYMENT, in accordance with EXHIBIT H – DRAFT ACCOUNT MANAGEMENT AGREEMENT.
AGREEMENT	The principal contractual instrument executed between the parties that governs the terms of the ADMINISTRATIVE CONCESSION.
SUBSIDIARY	Any legal entity or investment fund whose CONTROL is exercised by another entity or investment fund.
PARENT COMPANY	Any individual or legal entity, investment fund, or supplementary pension entity that exercises CONTROL over another entity or investment fund.
CONTROL	For the purposes of Article 116 of Federal Law No. 6,404/1976, means the right to: (a) hold the majority of votes in corporate resolutions and the power to elect the majority of directors or managers of another entity, investment fund, or supplementary pension entity, as applicable; and (b) effectively exercise such power to direct the

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	business activities and guide the operations or management thereof.
ACCREDITED BROKERAGE	A brokerage firm duly licensed by the Central Bank of Brazil (“Banco Central do Brasil”) and the Securities and Exchange Commission of Brazil (“Comissão de Valores Mobiliários”), duly authorized to operate on B3, which may be engaged, at the discretion of the TENDERER(S), to represent it/them in all acts related to the TENDER before B3, in accordance with EXHIBIT IV – B3 Procedures Manual.
ACCREDITATION	The procedure carried out by B3 for the receipt and registration of the documents evidencing the representation of the ACCREDITED REPRESENTATIVES and, if applicable, the ACCREDITED BROKERAGES of the TENDERERS, on the ENVELOPE SUBMISSION DATE.
MACRO IMPLEMENTATION SCHEDULE	A document to be submitted by the CONCESSIONAIRE to the GRANTING AUTHORITY as a CONDITION OF EFFECTIVENESS of the AGREEMENT, which shall include, at a minimum, the sequence and any groupings of the EDUCATIONAL UNITS (EUs) into Implementation Stages, in accordance with the reference model set forth in APPENDIX II of EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS.
CVM	The Brazilian Securities and Exchange Commission (“Comissão de Valores Mobiliários – CVM”), established by Federal Law No. 6,385/1976.
PERSONAL DATA	Information relating to an identified or identifiable natural person, pursuant to Federal Law No. 13,709/2018, the General Personal Data Protection Law (“Lei Geral de Proteção de Dados Pessoais – LGPD”).
BASE DATE	November 2025.
ENVELOPE SUBMISSION DATE	The date and time designated in the TENDER NOTICE for the TENDERERS to deposit ENVELOPE 1, ENVELOPE 2, and ENVELOPE 3 at B3’s headquarters, located at Rua XV de Novembro, No. 275, Historic Center, São Paulo, State of São Paulo, Brazil.
AGREEMENT SIGNING DATE	The date on which the AGREEMENT is signed, from which the 60 (sixty)-day period for the fulfillment of the CONDITIONS OF EFFECTIVENESS shall commence.
EFFECTIVENESS DATE	The date of publication of the ORDER TO COMMENCE THE AGREEMENT in the DOEMG, which marks the commencement of the CONCESSION TERM.
DECLARATION OF PUBLIC UTILITY (DUP)	A decree issued by the head of the Executive Branch of the State of Minas Gerais declaring the public utility of the areas necessary for the implementation of the subject matter of the CONCESSION, for purposes of expropriation or administrative easement. This term also applies, for the purposes of the AGREEMENT, if the issuance of a Social

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	Interest Declaration is required, in accordance with the applicable regulations.
DOCUMENTATION	Documents included in ENVELOPE 1, ENVELOPE 2, and/or ENVELOPE 3.
QUALIFICATION DOCUMENTS	Documents to be submitted by the TENDERER in ENVELOPE 3.
DOCUMENTATION FOR LICENSING	Comprises the documents to be prepared and submitted by the CONCESSIONAIRE in relation to: (i) the Legal Project (PL-ARQ) and complementary projects; (ii) documentation related to arboreal management; (iii) documentation required for project approval by the Military Fire Department of Minas Gerais; and (iv) supplementary documentation necessary for licensing and approval of construction and demolitions works by all competent bodies and authorities of the Municipal, State, or Federal Public Administration, as applicable.
ARCHITECTURE AND ENGINEERING TECHNICAL DOCUMENTS or TECHNICAL DOCUMENTS	Comprise the following documents to be prepared and submitted by the CONCESSIONAIRE for approval by the GRANTING AUTHORITY: (i) Preliminary Architecture Study (EP-ARQ) for the EDUCATIONAL UNITS; (ii) Basic Design (PB-ARQ) and Complementary Projects; (iii) DOCUMENTATION FOR LICENSING; (iv) Detailed Design (PE-ARQ) and Complementary Projects; (v) Furniture and Equipment Plan (PME-ARQ); (vi) Signage and Visual Communication Plan (CV-ARQ); and (vii) As Built Documentation.
DOEMG	Official Gazette of the State of Minas Gerais.
TENDER NOTICE	The INTERNATIONAL PUBLIC TENDER No. 001/2026, together with all its EXHIBITS.
SUBCONTRACTED ENTITY	A service provider declared by any TENDERER as a future subcontractor of the SPE, which provides a certificate of experience related to the execution of facility management services, as required under item 14.12.4 of the TENDER NOTICE, for purposes of the technical qualification of the respective TENDERER, in accordance with the requirements and deadlines established in the TENDER NOTICE.
HANDOVER OF THE WORKS	Consists of the commissioning of all systems, the demobilization of the construction site and TEMPORARY STRUCTURES, site cleaning, and the supply and installation of all furniture and equipment necessary for the proper functioning of the EDUCATIONAL UNITS.

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ENVELOPE	An opaque, sealed, tamper-evident envelope, initialed across the seal, containing the PROPOSAL GUARANTEE (ENVELOPE 1), the ECONOMIC PROPOSAL (ENVELOPE 2), and the QUALIFICATION DOCUMENTS of the TENDERERS (ENVELOPE 3).
STATE OF MINAS GERAIS	The STATE OF MINAS GERAIS, a legal entity governed by internal public law.
TEMPORARY STRUCTURES	Temporary constructions installed in the EDUCATIONAL UNITS during the execution of renovation works, to which the CONCESSIONAIRE shall transfer, in whole or in part, the Equipment and Furniture, and to which the GRANTING AUTHORITY shall transfer, in whole or in part, the students, during the WORKS STAGE and the HANDOVER OF THE WORKS of the EUs.
WORKS STAGE	The stage for the execution of civil renovation works for each EDUCATIONAL UNIT, including the acquisition and installation of furniture and equipment, ending on the date indicated for its completion in the Works Inspection Notice of the respective EDUCATIONAL UNIT submitted by the CONCESSIONAIRE to the INDEPENDENT VERIFIER and the GRANTING AUTHORITY.
PRE-WORKS STAGE	The initial stage of interventions in the EDUCATIONAL UNITS, commencing after the issuance of the ORDER TO COMMENCE THE EDUCATIONAL UNITS, during which all preliminary services preceding the WORKS STAGE shall be executed, particularly the preparation, approval, and issuance of the ARCHITECTURE AND ENGINEERING TECHNICAL DOCUMENTS indicated in EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS for the PRE-WORKS STAGE.
EVENT OF IMBALANCE	An event, act, or fact that triggers the economic and financial imbalance of the AGREEMENT and gives rise to the reestablishment of the economic and financial equilibrium, taking into account the risk allocation set forth in the AGREEMENT.
RENOVATION PHASE	The contractual period during which renovation works are carried out in the EDUCATIONAL UNITS (EUs), encompassing the entire PRE-WORKS STAGE, WORKS STAGE, and HANDOVER OF THE WORKS, and ending with the issuance of the PROVISIONAL ACCEPTANCE for the respective EU.
OPERATION PHASE	The contractual period during which the CONCESSIONAIRE shall provide the SERVICES, commencing upon the issuance of the first NOTICE TO PROCEED of an EDUCATIONAL UNIT (EU) and ending upon the expiration of the CONCESSION TERM.

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PERFORMANCE FACTOR (FD)	A factor considered in the calculation of the EFFECTIVE MONTHLY AVAILABILITY PAYMENT, which reflects the performance achieved by the CONCESSIONAIRE, based on the SCHOOL PERFORMANCE SCORE, in accordance with the rules and guidelines set forth in EXHIBIT E – PERFORMANCE INDICATORS and EXHIBIT F – PAYMENT MECHANISM.
FINANCIERS	Commercial banks, development banks, multilateral agencies, export credit agencies, fiduciary agents, fund managers, or other entities that provide FINANCING to the CONCESSIONAIRE or represent the creditor parties in such FINANCING.
FINANCING	Each financing in the form of debt, provided to the CONCESSIONAIRE, to finance the INVESTMENTS and its other obligations under the AGREEMENT.
MARGINAL CASH FLOW	The methodology used for the reestablishment of the economic and financial equilibrium of the AGREEMENT upon the occurrence of EVENTS OF IMBALANCE.
FNDE	National Fund for the Development of Education (“Fundo Nacional de Desenvolvimento da Educação”).
FORCE MAJEURE	External, unforeseeable, and unavoidable events arising from acts of nature that adversely affect the performance of the AGREEMENT, including, but not limited to, global epidemics recognized by the WHO (World Health Organization), atomic radiation, severe floods, cyclones, earthquakes, and other natural cataclysms.
FPE	Participation Fund of the States and the Federal District (“Fundo de Participação dos Estados e do Distrito Federal”).
PERFORMANCE GUARANTEE	Guarantee of the due and faithful performance of the obligations under the AGREEMENT, to be provided and maintained in force by the CONCESSIONAIRE in favor of the GRANTING AUTHORITY, in the amounts and under the terms set forth in the AGREEMENT.
PROPOSAL GUARANTEE	Guarantee to be provided by the TENDERERS to secure the maintenance of the ECONOMIC PROPOSAL and the due performance of all obligations assumed by reason of their participation in the TENDER.
PUBLIC GUARANTEE	Amount corresponding to the sum of three (3) MAXIMUM MONTHLY AVAILABILITY PAYMENTS, to be deposited into the ESCROW ACCOUNT and allocated in favor of the CONCESSIONAIRE to remedy any potential default of the pecuniary obligations assumed by the GRANTING AUTHORITY under the AGREEMENT.

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EDUCATIONAL UNIT MANAGER	Public official designated by the GRANTING AUTHORITY as the primary focal point for coordination and communication between the CONCESSIONAIRE and the GRANTING AUTHORITY in the day-to-day management of the respective EDUCATIONAL UNIT (EU).
LEGAL QUALIFICATION	The set of documents required to evidence the legal capacity of the TENDERER to enter into contracts with the PUBLIC ADMINISTRATION.
PROJECT IMPLEMENTATION	The set of works related to the construction and renovation of the EDUCATIONAL UNITS, as well as the supply and installation of equipment, as provided in the AGREEMENT and its EXHIBITS.
PERFORMANCE INDICATORS	Parameters derived from measurements of the quality of the SERVICES provided by the CONCESSIONAIRE, quantified in accordance with the provisions of EXHIBIT E – PERFORMANCE INDICATORS, the aggregation and weighting of which give rise to the PERFORMANCE SUB-INDICES.
OUTCOME-BASED PERFORMANCE INDICATORS	Parameters for measuring the evolution of student proficiency, school progression, and student retention in the EDUCATIONAL UNITS, quantified in accordance with the provisions of EXHIBIT E – PERFORMANCE INDICATORS, in a complementary and non-substitutive manner in relation to the PERFORMANCE INDICATORS, for the purposes of awarding the EXCEPTIONAL PERFORMANCE BONUS (BDE).
EDUCATIONAL DEVELOPMENT SUPPORT INDEX (IADE)	An index resulting from the quantification of the OUTCOME-BASED PERFORMANCE INDICATORS, as set forth in EXHIBIT E – PERFORMANCE INDICATORS, which reflects educational performance and the evolution of education quality in the EDUCATIONAL UNITS, and which constitutes a determining factor for assessing eligibility for the EXCEPTIONAL EDUCATIONAL PERFORMANCE BONUS, pursuant to the AGREEMENT and EXHIBIT F – PAYMENT MECHANISM.
BASIC EDUCATION DEVELOPMENT INDEX (IDEB)	An educational quality indicator established pursuant to Article 3 of Federal Decree No. 6,094, dated April 24, 2007, calculated and periodically published by the National Institute for Educational Studies and Research Anísio Teixeira (“Instituto Nacional de Estudos e Pesquisas Anísio Teixeira – INEP”).
REVERSIBLE ASSETS INVENTORY	The complete list of the REVERSIBLE ASSETS described in the REVERSIBLE ASSETS REGISTER, to be prepared by the CONCESSIONAIRE as of the issuance of the NOTICE TO PROCEED and, thereafter, updated and supplemented on an annual basis throughout the CONCESSION TERM, encompassing all REVERSIBLE ASSETS to be designed, constructed, implemented and/or supplied by the CONCESSIONAIRE and allocated to the proper performance of the SERVICES under the AGREEMENT.

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INVENTORY OF PRE-EXISTING FURNITURE AND EQUIPMENT	List submitted by the GRANTING AUTHORITY, as a CONDITION OF EFFECTIVENESS of the AGREEMENT, identifying, on a unit-by-unit basis, the existing and installed furniture and equipment that shall be replaced by the CONCESSIONAIRE no later than the end of the PHASE OF RENOVATION.
INVESTMENTS	Capital expenditures to be disbursed by the CONCESSIONAIRE under the CONCESSION, to be carried out in accordance with EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS, EXHIBIT B – SERVICES SPECIFICATIONS, EXHIBIT C – FURNITURE AND EQUIPMENT SPECIFICATIONS, and EXHIBIT D – LIST OF UNITIS AND DESCRIPTIVE MEMORANDUM, which are required to comply with and maintain compliance with the PERFORMANCE INDICATORS set forth in EXHIBIT E – PERFORMANCE INDICATORS.
CONTINGENT INVESTMENTS	Investments previously defined for in subclause 33.1 et seq. of the AGREEMENT, consisting of (i) the construction of up to 3 (three) new EDUCATIONAL UNITS located in SUBLOT 02 and (ii) the execution of EXPANSIONS in 5 (five) EDUCATIONAL UNITS, of which 2 (two) are located in SUBLOT 01 and 3 (three) are located in SUBLOT 02, in accordance with APPENDIX V – MAPPING OF EDUCATIONAL UNITS FOR CONTINGENT INVESTMENT of EXHIBIT A.
IPCA	The Broad National Consumer Price Index (“Índice Nacional de Preços ao Consumidor Amplo”), as published by the Brazilian Institute of Geography and Statistics (“Instituto Brasileiro de Geografia e Estatística –IBGE”), to be replaced by any successor index created in the event of its discontinuation.
APPLICABLE LAW	The set of laws and administrative acts applicable to the CONCESSION, by which the GRANTING AUTHORITY, the CONCESSIONAIRE and the other members of the SCHOOL COMMUNITY are bound as a result of the AGREEMENT.
TENDER	INTERNATIONAL PUBLIC TENDER No. 001/2026, conducted by the GRANTING AUTHORITY for the selection of the CONCESSIONAIRE responsible for performing the subject matter of the CONCESSION.
TENDERER	A legal entity acting individually or as part of a CONSORTIUM that participates in the INTERNATIONAL PUBLIC TENDER.
WINNING TENDERER	The TENDERER declared as the winning tenderer for having submitted the highest-ranked ECONOMIC PROPOSAL and having complied with all other requirements of the TENDER NOTICE.

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GLOBAL LOT	The set of 95 (ninety-five) EDUCATIONAL UNITS that comprise the scope of the CONCESSION.
B3 PROCEDURES MANUAL	Document prepared by B3 (“Brasil, Bolsa, Balcão”), containing guidelines, rules and document templates for procedures related to the provision of the PROPOSAL GUARANTEE, operational procedures, and all other procedures relevant to the conduct of the TENDER.
PAYMENT MECHANISM	The structure established in the AGREEMENT and its EXHIBIT F – PAYMENT MECHANISM and EXHIBIT H – DRAFT ACCOUNT MANAGEMENT AGREEMENT, the purpose of which is to regulate the discharge of the pecuniary obligations of the GRANTING AUTHORITY, in particular the EFFECTIVE MONTHLY AVAILABILITY PAYMENT, as well as the other payment obligations set forth in the AGREEMENT.
MIGRATION	The temporary physical displacement, in whole or in part, of the SCHOOL COMMUNITY to other EDUCATIONAL UNIT or to other facilities designated by the GRANTING AUTHORITY, for the purpose of carrying out renovation works.
SCHOOL PERFORMANCE SCORE or NDE	Parameter resulting from measurement of the quality of the SERVICES provided by the CONCESSIONAIRE, quantified in accordance with the provisions of EXHIBIT E – PERFORMANCE INDICATORS, and the value of which shall be reflected in the calculation of EFFECTIVE MONTHLY AVAILABILITY PAYMENT, pursuant to the PAYMENT MECHANISM set forth in EXHIBIT F – PAYMENT MECHANISM.
OPERATION	Operation of the SERVICES at the respective EDUCATIONAL UNIT after completion of the works and issuance of the OPERATION ORDER, from which the PERFORMANCE INDICATORS shall apply in full, as provided in EXHIBIT E – PERFORMANCE INDICATORS.
ASSISTED OPERATION	Period during which the CONCESSIONAIRE accompanies and monitors the provision of the SERVICES under the AGREEMENT by the GRANTING AUTHORITY, which shall remain responsible for the operation of the EDUCATIONAL UNITS throughout such period, for the purpose of enabling the sharing of information regarding the infrastructure, operation and ensuring full understanding of the current functioning of the EDUCATIONAL UNITS, thereby ensuring an efficient transition of the SERVICES at the commencement of the new management.
ORDER TO COMMENCE THE EDUCATIONAL UNIT	An order issued by the GRANTING AUTHORITY indicating, for each EDUCATIONAL UNIT, the commencement of the PRE-WORKS STAGE, which shall begin within 5 (five) business days from the issuance of such order.
ORDER TO COMMENCE THE AGREEMENT	Act issued by the GRANTING AUTHORITY indicating the satisfaction of the CONDITIONS OF EFFECTIVENESS of the AGREEMENT.

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NOTICE TO PROCEED	The order issued by the GRANTING AUTHORITY after the PROVISIONAL ACCEPTANCE, establishing the date for the commencement of OPERATION.
PAYMENT ORDER	Non-discretionary act issued by the GRANTING AUTHORITY authorizing the payment of the MONTHLY AVAILABILITY PAYMENT using funds from the State Budget, or, alternatively, the transfer of the amount due by the FIDUCIARY AGENT, to the CONCESSIONAIRE'S OPERATING ACCOUNT.
PARTIES	The GRANTING AUTHORITY and the CONCESSIONAIRE.
STAKEHOLDERS	Groups, individuals, communities or organizations that may be positively or negatively affected by the provision of the SERVICES and/or by their outcomes.
RELATED PARTIES	With respect to the CONCESSIONAIRE, any entity in its ECONOMIC GROUP, as well as those so considered under the accounting standards then in force.
CURE PERIOD	Period of 5 (five) business days, counted from the date set forth in the AGREEMENT for payment of the MONTHLY AVAILABILITY PAYMENT, within which the GRANTING AUTHORITY may cure any default in respect of its pecuniary obligations, subject to the imposition of a fine and default interest, upon the expiration of which the CONCESSIONAIRE is authorized to enforce the PUBLIC GUARANTEE.
GRACE PERIOD	Period of 30 (thirty) days, counted from the date on which the CONCESSIONAIRE receives the notice, or such additional period as may be stipulated by the GRANTING AUTHORITY, upon the expiration of which the CONCESSIONAIRE shall be deemed in default for the purposes of intervention or forfeiture.
ANCILLARY REVENUES COMMERCIAL PLAN	Document to be submitted by the CONCESSIONAIRE to the GRANTING AUTHORITY, setting forth the projects proposed by the CONCESSIONAIRE for the development and commercialization of all ANCILLARY REVENUES, pursuant to the AGREEMENT.
STAKEHOLDER ENGAGEMENT PLAN	Document to be prepared by the CONCESSIONAIRE as of the ORDER TO COMMENCE THE AGREEMENT, setting out the communication and engagement mechanisms with community stakeholders involved in the implementation and provision of the SERVICES in the EDUCATIONAL UNITS, pursuant to the AGREEMENT.
WORKS IMPLEMENTATION PLAN	Detailed document to be submitted by the CONCESSIONAIRE to the GRANTING AUTHORITY, in the PRE-WORK STAGE, setting out, at a minimum: (i) the activities and timeframes of the PRE-WORK STAGE, WORKS STAGE and HANDOVER OF THE WORKS for each EDUCATIONAL UNIT, including the timeframes for obtaining permits, authorizations and licenses required for the issuance of the PROVISIONAL

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	ACCEPTANCE or the FINAL ACCEPTANCE, as applicable; (ii) the deadlines for the submission and approval of the ARCHITECTURAL AND ENGINEERING TECHNICAL DOCUMENTS; (iii) under the RELOCATION SCENARIO to a TEMPORARY STRUCTURE, the required period and the School Community Transfer Plan for the relocation of the SCHOOL COMMUNITY to the TEMPORARY STRUCTURES and its return upon completion of the works; (iv) under the INTERNAL RELOCATION SCENARIO, the required periods and the Internal Relocation Plan for the temporary internal relocation of the SCHOOL COMMUNITY from each area to be renovated to another temporary internal area, and its return to the original area upon completion of the renovation; and (v) in the RELOCATION SCENARIO with Migration, the required period and the School Community Transfer Plan for the relocation of the SCHOOL COMMUNITY to other schools or suitable buildings, and its return upon completion of the works.
OPERATION PLAN	Document to be prepared and delivered by the CONCESSIONAIRE, consisting of Service Provision Plans, detailing the entire program for the provision of the SERVICES within the scope of the AGREEMENT, as described in EXHIBIT B – SERVICES SPECIFICATIONS.
DATA PROTECTION PLAN	Document to be prepared by the CONCESSIONAIRE as of the ORDER TO COMMENCE THE AGREEMENT, which shall set forth the guidelines for compliance with the legislation relating to data management required for the provision of the SERVICES in the EDUCATIONAL UNITS, pursuant to the AGREEMENT and EXHIBIT B – SERVICES SPECIFICATIONS.
FURNITURE AND EQUIPMENT PLAN REFERENCE PLAN	Document specifying reference specifications for the furniture and equipment to be acquired, installed, supplied and made available by the CONCESSIONAIRE in the connection with the performance of the AGREEMENT, for reference purposes only, as set forth in EXHIBIT C – FURNITURE AND EQUIPMENT SPECIFICATIONS.
PNCP	The National Public Procurement Portal (“Portal Nacional de Contratações Públicas”), an electronic platform established by Federal Law No. 14,133/2021.
GRANTING AUTHORITY	The State of Minas Gerais, through the State Secretariat of Education (“Secretaria de Estado de Educação – SEE-MG”).
CONCESSION TERM or AGREEMENT TERM	The term of 25 (twenty-five) years, counted from the EFFECTIVENESS DATE.
OPERATIONAL DEMOBILIZATION PROGRAM	Plan to be established between the GRANTING AUTHORITY and the CONCESSIONAIRE, setting out the rules and procedures for the cessation of the operation at the EDUCATIONAL UNITS.

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PROGRAM OF REQUIREMENTS	Set of specific requirements and mandatory specifications to be implemented and complied with by the CONCESSIONAIRE, applicable to each CONCEPTUAL DESIGN typology and for each EDUCATIONAL UNIT, for purposes of performing the AGREEMENT.
CONCEPTUAL DESIGN	Architectural and engineering design for the works at the EDUCATIONAL UNITS, specified by TYPOLOGIES, for reference purposes only, except where expressly stated as mandatory, as set forth in APPENDIX I – CONCEPTUAL DESIGN BY TYPOLOGY of EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS.
ECONOMIC PROPOSAL	Proposal submitted by the TENDERER setting forth the maximum amount of the MONTHLY AVAILABILITY PAYMENT, for the purposes of its participation in the INTERNATIONAL PUBLIC TENDER.
ECONOMIC AND FINANCIAL QUALIFICATION	Documentation required to evidence economic and financial qualification for purposes of contracting with the PUBLIC ADMINISTRATION.
TECHNICAL QUALIFICATION	Documentation required to demonstrate the TENDERER's technical qualification for purposes of contracting with the PUBLIC ADMINISTRATION.
FPE FUNDS	Funds derived from the FPE ACCOUNT held by the State of Minas Gerais, to be used for the replenishment flow of the MINIMUM BALANCE of the ESCROW ACCOUNT, pursuant to Article 68 of State Law No. 25,235/2025.
ANCILLARY REVENUES	Alternative, complementary or ancillary revenues arising from the ancillary activities or associated projects, to be earned on an exceptional basis by the CONCESSIONAIRE upon prior and express authorization from the GRANTING AUTHORITY, subject to the specific provisions of the AGREEMENT governing their exploitation.
TAX AND LABOR COMPLIANCE	Attribute resulting from the submission and acceptance of the documentation required to evidence tax and labor qualification for contracting with the PUBLIC ADMINISTRATION.
ASSESSMENT REPORT	Technical document to be prepared during the ASSESSMENT QUARTER by the INDEPENDENT VERIFIER, containing the verification of the level of compliance by the CONCESSIONAIRE with the PERFORMANCE INDICATORS, and which shall determine the amount of the EFFECTIVE MONTHLY AVAILABILITY PAYMENT to be paid by the GRANTING AUTHORITY to the CONCESSIONAIRE in the PAYMENT QUARTER following its issuance.

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EDUCATIONAL PERFORMANCE BONUS REPORT (RBDE)	Technical document to be prepared by the INDEPENDENT VERIFIER every 2 (two) years, containing an assessment of the level of compliance with the OUTCOME-BASED PERFORMANCE INDICATORS and the indication as to the eligibility and amount of the EXCEPTIONAL PERFORMANCE BONUS to be paid by the GRANTING AUTHORITY to the CONCESSIONAIRE.
WORKS COMPLIANCE REPORT	Technical document prepared by the INDEPENDENT VERIFIER following the inspection of the works at the EDUCATIONAL UNIT, the purpose of which is to verify and certify that the works have been carried out in compliance with the technical specifications, regulatory standards, APPLICABLE LAW, the CONCEPTUAL DESIGN, EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS, and APPENDIX I – CONCEPTUAL DESIGN BY TYPOLOGY thereto.
RELOCATION	The relocation, in whole or in part, of the SCHOOL COMMUNITY, furniture and equipment outside their original environment, for the purpose of carrying out works in the EDUCATIONAL UNITS.
ACCREDITED REPRESENTATIVE	Natural person authorized to represent each of the TENDERERS in all acts related to the INTERNATIONAL PUBLIC TENDER.
EXTRAORDINARY REVIEW	Review of the AGREEMENT, at the request of the CONCESSIONAIRE or the GRANTING AUTHORITY, in order to adjust it to changes, amendments or conditions, actual or imminent, the consequences of which are sufficiently serious as to affect its regular performance and give rise to the need for assessment and the adoption of urgent measures, pursuant to clause 32 of the AGREEMENT.
ORDINARY REVIEW	Review of the AGREEMENT carried out periodically, every 5 (five) years, counted from the EFFECTIVENESS DATE, as set forth in clause 31 of the AGREEMENT.
MINIMUM BALANCE	Updated minimum amount to be maintained on deposit by the GRANTING AUTHORITY, specifically in the ESCROW ACCOUNT, initially funded with state budget resources and subsequently with funds derived from the FPE ACCOUNT, corresponding to an amount equivalent to 3 (three) installments of the MAXIMUM MONTHLY AVAILABILITY PAYMENT.
SEE-MG	State Secretariat of Education of Minas Gerais.
SERVICES	Non-pedagogical support activities that form part of the object of the CONCESSION, corresponding to concierge and security services, cleaning, vector and pest control, maintenance and conservation, gardening, weeding, mowing and tree management, information

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	and communication technology, utilities management, laundry and linen services, and administrative services of the EDUCATIONAL UNITS, pursuant to the AGREEMENT and its EXHIBITS.
PEDAGOGICAL SERVICES	Educational content services provided exclusively by members of the Teaching Staff and Technical Support Staff for Education of the State of Minas Gerais Public School System, such as those provided by the teaching staff, school management, members of the support group and other professionals linked to the GRANTING AUTHORITY, including: (i) teaching; (ii) training, capacity building, management and provision of teaching staff; (iii) definition of the pedagogical plan and the didactic plan; and (iv) analysis and management of teaching indicators and education quality management.
PUBLIC SESSION FOR OPENING OF ECONOMIC PROPOSALS	Formal event intended for the opening of the ECONOMIC PROPOSALS submitted by the TENDERERS whose PROPOSAL GUARANTEES have been accepted, in accordance with the TENDER NOTICE, to take place on the date and time set forth in the preamble of the TENDER NOTICE.
SPE OR SPECIAL PURPOSE ENTITY	A special purpose joint-stock company headquartered in Brazil, to be incorporated by the WINNING TENDERER in accordance with Brazilian law, which shall, as the CONCESSIONAIRE, enter into the AGREEMENT with the State of Minas Gerais and fully perform its object.
SUBLOTS	Division of the EDUCATIONAL UNITS to allow segregated competition in the INTERNATIONAL PUBLIC TENDER, divided into: (i) SUBLLOT 01, consisting of 34 (thirty-four) EDUCATIONAL UNITS, all located in the Northern Region of the STATE OF MINAS GERAIS; and (ii) SUBLLOT 02, consisting of 61 (sixty-one) EDUCATIONAL UNITS, all located in the Metropolitan Region of Belo Horizonte.
SUSEP	The Superintendence of Private Insurance (“Superintendência de Seguros Privados”), an autonomous federal agency linked to the Ministry of Finance, responsible for regulating, supervising and overseeing the insurance, reinsurance, open private pension, capitalization and insurance brokerage markets in Brazil.
REVERTIBLE ASSETS LISTING INSTRUMENT	Document executed by the PARTIES, with the intervention and consent of the INDEPENDENT VERIFIER, formalizing the transfer to the CONCESSIONAIRE of responsibility for the possession, safekeeping, maintenance, conservation and surveillance of the REVERSIBLE ASSETS. The list of REVERSIBLE ASSETS set forth in such register shall become part of the REVERSIBLE ASSETS INVENTORY, representing its update.
SITE	Location for the implementation of each of the EDUCATIONAL UNITS, as indicated in EXHIBIT D – LIST OF UNITS AND DESCRIPTIVE MEMORANDUM.

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TIC	Information and Communication Technology (“Tecnologia da Informação e Comunicação”): the set of resources, services, infrastructure, systems and technological solutions related to the processing, storage, transmission, security and management of information and communication.
TPOLOGY	Element indicating a group of EDUCATIONAL UNITS with the most common characteristics regarding the architectural requirements established by the State of Minas Gerais, as indicated in APPENDIX I – CONCEPTUAL DESIGN BY TYPOLOGY of EXHIBIT A – SCHEDULE OF RESPONSIBILITIES FOR WORKS.
TPOLOGY A	School comprising four blocks, predominantly single-storey, with a limited first-floor section, and one block with a covered sports court, featuring an exposed cast-in-situ reinforced concrete structure. The masonry walls are also exposed, complementing the architectural style that emphasizes the expression of building materials. The flooring is concrete, providing durability and ease of maintenance, while the external corridors allow efficient circulation and integration with the outdoor environment. It has two variations: A1, in which the sports court is uncovered, and A2, which has no sports courts.
TPOLOGY B	School consisting of two two-storey blocks (ground floor plus one upper floor) and one block with a covered sports court, featuring an exposed cast-in-situ reinforced concrete structure. The masonry walls are also exposed, complementing the architectural style that emphasizes the expression of building materials. The flooring is concrete, providing durability and ease of maintenance, while the external corridors allow efficient circulation and integration with the outdoor environment. It has two variations: B1, in which the sports court is uncovered, and B2, which has no sports courts.
TPOLOGY C	School consisting of three blocks, namely two single-storey blocks and one three-storey block (ground floor plus two upper floors), with two blocks including covered sports courts and one football field. The masonry walls are exposed, contributing to an architectural style that emphasizes the visibility of structural elements. The concrete flooring offers durability and ease of maintenance, while the external corridors promote good circulation and connection with the outdoor environment.
TPOLOGY D	School with three blocks, all of which are two-storey blocks (ground floor plus one upper floor) and one block with a covered sports court, characterized by a concealed cast-in-situ reinforced concrete structure. The masonry walls are rendered, providing a more refined finish and additional surface protection. The concrete flooring provides durability and ease of maintenance, while the external corridors facilitate circulation and natural ventilation. It has only one

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	variation (D1), which includes a block with covered sports courts.
PROCESSING OF PERSONAL DATA or PROCESSING	Any operation carried out on PERSONAL DATA, including collection, production, receipt, classification, use, access, reproduction, transmission, distribution, processing, filing, storage, deletion, evaluation or control, modification, communication, transfer, dissemination or extraction, in accordance with Federal Law No. 13,709/2018 (Brazilian General Data Protection Law – LGPD).
ASSESSMENT QUARTER	The period during which the INDEPENDENT VERIFIER shall issue the ASSESSMENT REPORT setting out the assessment of compliance with the PERFORMANCE INDICATORS.
PAYMENT QUARTER	The period following the ASSESSMENT QUARTER during which the amount of the EFFECTIVE MONTHLY AVAILABILITY PAYMENT, as set out in the ASSESSMENT REPORT issued by the INDEPENDENT VERIFIER, shall be payable, except in the case of the first 3 (three) quarters of operation following the issuance of the NOTICE TO PROCEED.
EDUCATIONAL UNITS or SCHOOL UNITS or EU	Any one of, or collectively, the school buildings that are the subject of this CONCESSION, or that may be added to it as CONTINGENT INVESTMENT.
ASSIGNED EDUCATIONAL UNITS	Any one of, or collectively, the thirteen (13) EDUCATIONAL UNITS, the real property of which is owned by the Municipality, as identified in Subitem 3 of EXHIBIT D – LIST OF UNITS AND DESCRIPTIVE MEMORANDUM.
ESTIMATED VALUE OF THE AGREEMENT	The projected revenues of the Project, calculated as the net present value of the sum of the MAXIMUM MONTHLY AVAILABILITY PAYMENTS over the CONCESSION TERM.
INDEPENDENT VERIFIER	A company or consortium of companies appointed by the GRANTING AUTHORITY and engaged by the CONCESSIONAIRE, acting in an independent capacity, responsible for carrying out inspections, measurements, verifications, monitoring and reporting, and for providing independent support to the GRANTING AUTHORITY during the RENOVATION PHASE and the OPERATION PHASE.
USEFUL LIFE	The period during which a new asset can be operated and used, at its nominal (design) capacity, in physical, technical and functional terms, for the purpose for which it was acquired, and which does not necessarily correspond to its physical life or imply the need for replacement.

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REMAINING USEFUL LIFE	The remaining period during which a new asset can be operated and used, as of the relevant date, at its nominal capacity, in physical, technical and functional terms, for the purpose for which it was acquired.
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